

Vale of Glamorgan Public Services Board

29th January 2018

Minutes

In attendance:		
Name	Title	Organisation
CLlr John Thomas (JT)	Leader	Vale of Glamorgan Council
Rob Thomas (RT)	Managing Director	Vale of Glamorgan Council
Vaughan Jenkins (VJ)	GM – Operations Department (Vale of Glamorgan and Bridgend)	South Wales Fire & Rescue Service
Gareth O'Shea (GOS)	Executive Director of Operations - South Wales	Natural Resources Wales
Fiona Kinghorn (FK)	Deputy Director of Public Health	Cardiff and Vale UHB
Rachel Connor (RC)	Executive Director	Glamorgan Voluntary Services
Stuart Parfitt (SP)	Chief Superintendent	South Wales Police
CLlr Mike Cuddy (MC)	Nominated Town and Community Council Representative	Penarth Town Council
Judith Cole (JC)	Deputy Director Workforce and Social Partnerships (Local Government)	Welsh Government
Emil Evans (EE)	Vice Principal	Cardiff and Vale College
Abigail Harris (AH)	Executive Director of Strategy and Planning	Cardiff and Vale University Health Board
Hannah Williams (HW)	Head of South Wales One	National Probation Service
Also in Attendance		
Anne Wei (AW)	Strategic Partnership and Planning Manager	Cardiff and Vale UHB
Huw Isaac (HI)	Head of Performance and Development	Vale of Glamorgan Council
Helen Moses (HM)	Strategy and Partnership Manager	Vale of Glamorgan Council
Lloyd Fisher (LF)	Policy Officer	Vale of Glamorgan Council
In attendance for Agenda Item 5:		
Rhianon Urquhart (RU)	Principal Health Promotion Specialist	Cardiff and Vale Public Health Team
Apologies:		
Mark Brace (MB)	Assistant Commissioner	South Wales Police and Crime Commissioner
Victoria Harris (VH)	Head of South Wales	Community Rehabilitation Company
Robert Tooby	Assistant Director of Operations	South Wales Ambulance Trust

	Actions
<p>1. Welcome and Introductions</p> <p>JT welcomed everyone to the meeting and introductions were made.</p>	
<p>2. Apologies</p> <p>See above.</p>	
<p>3. Minutes of the Public Services Board 30th November 2017</p> <p>The minutes of the previous meeting were agreed.</p>	
<p>4. Academi Wales Graduate Programme</p> <p>JT gave a brief overview of the Academi Wales Graduate Programme and took the PSB through the Council's response to a letter received on the 5th January from Jo Hicks the Director of Academi Wales. In her letter Ms Hicks had expressed disappointment at the low take up of the All Wales Public Sector Graduate Programme.</p> <p>HI advised that Academi Wales have asked for proposals to be referred to the PSB for consideration. HI advised that the Council are not currently considering submitting a proposal; however, it may consider the programme in its second year. The PSB were invited to consider the programme and whether partners wished to submit a proposal on behalf of the PSB.</p> <p>JC suggested that it may be worth considering the programme as a means of helping to resource the work of the PSB. It was explained there is an expectation that the programme would be supported by the PSB for around 50% funding in partnership with Academi Wales; graduates on the programme will work towards a Masters in Leadership and Governance which is 50% funded by the Welsh Government. The programme has already received over a thousand applications for eighteen places.</p> <p>RC noted that it is likely to be a challenge for organisations in finding the resource to support the programme, even if it is a partnership proposal. JC advised that only one PSB has so far submitted a proposal to support the programme and this proposal equates to about a 10% funding contribution per organisation. GOS commented that although Natural Resources Wales can see the benefits of the programme, it is not in a position to support the scheme in its first year.</p>	
<p>5. Food Vale Presentation</p> <p>FK gave a brief overview of the Food Vale partnership which has been established to improve the affordability and availability of good food in the Vale of Glamorgan, and to encourage people to eat well.</p> <p>It was explained that the priorities of the partnership align with the ethos of the Sustainable Development principle and the seven national well-being goals for Wales and also, with the PSB's Well-being Objectives. FK highlighted that the work being progressed through Food Vale forms part of a wider arena of work being undertaken by the health</p>	

<p>board around behaviour change and healthy choices.</p> <p>RU gave a brief presentation to the board and explained that the Vale of Glamorgan could reap a number of benefits through this work as there remain a number of people across the Vale who are not eating as healthily as they could be, with a strong link between these people and experiences of deprivation.</p> <p>It was also noted that the Vale is in a unique position to build on its natural environment, agricultural industry and heritage to address these issues. Through the Food Vale partnership it is hoped that an understanding of the complex relationship people have with food can be developed and through partnership working start to influence healthy and good food choices across the Vale.</p> <p>To begin to develop this understanding, RU explained that the partnership has undertaken a Sensemaker survey to collect people's food experiences across the Vale. The survey highlighted that those most in need of accessing healthy and sustainable food are those who are often least able to do so. In response, the partnership has been working towards the submission of an application for Sustainable Food Cities status; this will enable the partnership to work to identify any physical barriers to affordable, sustainable, nutritious food in the area. It was explained that Sustainable Food Cities status identifies 6 key food issues through which the partnership can work through to address food issues in the Vale, most notably to tackle food poverty.</p> <p>RU gave a brief overview of some of the achievements achieved by the Food Vale partnership so far including:</p> <ul style="list-style-type: none"> • The establishment of a Steering Group with representation from a number of different organisations including Social Landlords, Glamorgan Voluntary Services and a number of Council departments. • An engagement event was held in November, the event brought together both food producers and partners from public, third and charity sectors to raise awareness of the partnership and discuss the potential for developing and promoting the Vale of Glamorgan as a Sustainable Food Region. • Securing funding for a pilot project in the rural Vale to develop a multifunctional food hub which will be a space for people to find out about and access healthy food. • Progressing a procurement pilot involving Education Catering and Creative Rural Communities, focussed on shortening supply chains and supporting local businesses and producers. <p>RU explained that the inclusion of two actions specific to the partnership within the PSB's Well-being Plan will provide a focal point through which work can be developed further. In addition to working towards delivering these actions, the partnership will continue to work towards its identified key steps, including the progression of an application for membership of the UK Sustainable Food Cities network and the development and launch of a Food Charter for the Vale. In order to promote the work of the partnership a Food Vale website will be established, which will build on the messages currently being promoted through the twitter page.</p> <p>MC enquired whether the partnership would be looking to work with partners such as Town and Community Councils, as there are a number of projects being progressed by Town Councils which would align to the agenda. RU clarified that the partnership will be organising meetings with Town and Community Councils in the coming weeks. GOS advised that much of the partnership's work resonates with the priorities of NRW, most</p>	
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<p>notably the sustainable management of land. It was explained that NRW would be supportive of the project, and in particular could look to work with the partnership on a project linked to waste, and supermarket waste management.</p> <p>RU was thanked for her presentation and the Board offered their support to the Food Vale partnership.</p>	
<p>6. Approving the Well-being Plan</p> <p>HI gave a brief overview of the four documents presented to the PSB for discussion.</p> <ul style="list-style-type: none"> • draft Well-being Plan • draft Well-being Plan Summary • Log of Changes to Actions • Consultation and Engagement Feedback Log <p>The PSB were asked to endorse the documents and to arrange for the draft Plan to be taken through the formal decision making mechanisms within their individual organisations as appropriate.</p> <p>JT asked the PSB if they were happy to endorse the Well-being Plan and whether members were happy to organise for the draft Plan to be taken through formal decision making mechanisms.</p> <p>AH commented that it will be necessary to undertake work to ensure that the Well-being Plan remains a live and real piece of work in individual organisations. The UHB is currently undertaking a refresh of its Integrated Medium Term Plan, and within this will be looking to signpost to the Cardiff and the Vale of Glamorgan Well-being Plans and the Cardiff and Vale Area Plan.</p> <p>HI noted that the Council would be undertaking a similar activity through its 2018-2019 Service Plans. HM advised that within the draft Well-being Plan there is an appendix which highlights the links between the PSB's four Well-being Objectives and the Well-being Objectives of the Statutory Partners and Welsh Government.</p> <p>MC enquired whether the Welsh Government's Prosperity for All Strategy and its priority areas had been considered. HI clarified that the PSB will have to have an on-going awareness of a range of other plans and strategies; however, the draft Well-being Plan has been developed directly from the data and information captured through the local Well-being Assessment. HM confirmed that within the Plan there is a section detailing the linkages to other plans and strategies at both a national and local level.</p> <p>The draft Well-being Plan was endorsed by the PSB and JT noted his thanks to all those who have been involved.</p> <p>HM asked partners to advise her when the plan has been approved by their board or committee.</p>	<p>All</p>

7. Delivering the Public Services Board's Vision: Leading, delivering and making a difference

HI and HM gave a presentation on how the PSB can start to deliver and implement its objectives and actions as set out within the Well-being Plan. The presentation built on a report discussed at the previous PSB meeting regarding the future development of the PSB and how it might implement the Plan. HI advised that the presentation would provide a framework for a discussion about how the PSB moves forward in delivering the Plan and included a number of questions for consideration.

HM highlighted a number of challenges currently faced by the PSB, gave a brief overview of the advice of the Future Generations Commissioner (FGC) and noted some of the key milestones reached by the PSB. Six key discussion areas were presented to the PSB, with a number of questions to prompt discussions on the implementation of the Plan.

The six discussion areas were:

1. The Secretariat
2. Communication and Engagement
3. Monitoring and Evaluating Performance
4. Maintaining our Evidence Base
5. The Role of Objective Leads
6. Delivering the Plan

Secretariat

The PSB were asked to consider the nature of the Secretariat role which the Council has a duty to undertake and also how PSB meetings could be made more interactive. It was agreed that the Council would continue to undertake the following as part of the Secretariat role: agendas and minutes, liaison with Welsh Government and the FGC, governance and scrutiny.

Communication and Engagement

HI explained that the Council has currently led on the engagement work of the PSB and has started to develop a stand-alone website for the PSB through which the PSB can begin to develop an independent brand. It is proposed that the Council will develop the website and partners will contribute to its content.

AH noted that where communication and engagement activities knit together, that corporate communications teams should be involved to ensure a joined up approach. HM advised that the team is taking an innovative approach to developing the website and to aid development it would be useful if partners could share the contact details for corporate communication leads to ensure correct content is developed for the PSB website.

FK said that it would be worthwhile for content to be developed with theme leads in order to drive participation. GOS stated that PSB partners have a responsibility to work together to move the focus of the PSB away from the Local Authority, and to undertake communications in a more joined-up way.

AW noted that there remains an issue in that corporate communications teams are often small and have little extra capacity. It was advised that the University Health Board communications team handle a vast range of issues, and while they may have some knowledge of the Well-being Plan and its priorities, this is not in-depth. It will be

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<p>necessary to raise awareness with communications teams to the wider implications of the Well-being Plan and to make the links between teams when undertaking work which links to the priorities set out in the Plan. AH said that in undertaking this work it will be necessary to link to the work undertaken to progress towards Well-being Objective One, and ensuring that a wider set of partners are involved beyond the PSB.</p> <p>HI explained that currently the translation of PSB documents has been completed by the Council. It was suggested that translation costs could be shared across the four statutory partners. FK proposed that a rotational model could be adopted; weaving PSB documents into existing translation schedules. VJ said that a rotational model as proposed would be the best approach to the Fire Service, as this would enable the organisation to make an offer of officer time rather than a financial support. HI enquired whether the Fire Service retained an internal translation service, VJ confirmed that the Fire Service retain an internal translation service.</p> <p>It was agreed that rather than treating communication and engagement as an issue only to be taken forward through Objective 1, that due to the linkages to all Objective areas, communication and engagement will be embedded through the implementation of the Well-being Plan.</p> <p>Monitoring and Evaluating Performance</p> <p>HI advised that the Council is prepared to take the lead for the first 12 months of the Plan to work with leads to develop performance measures for each Objective. HI enquired whether the PSB would be happy to take forward this proposal. FK advised that the Cardiff and Vale Public Health team have been working with Cardiff PSB to identify correct performance measures, some work could be undertaken to identify the cross overs between the two plans and where the same measures could be used.</p> <p>HM highlighted that the Strategy and Partnership team have begun a piece of work to aid the identification of measures and the implementation of the Plan by looking at the alignment between PSB Well-being Plans and the RPB Area Plan. This work combined with the work of Public Health Wales would be a good example of work to be progressed through Welsh Government funding offered to the PSB. AH advised that partners individually already collect and report on a number of performance indicators, this work should involve selecting the best pre-existing indicators as bell-weather indicators.</p> <p>It was resolved that the Council will take the lead to develop performance indicators in partnership with relevant partners.</p> <p>Maintaining our Evidence base</p> <p>HI outlined that as part of the implementation of the Well-being Plan it will be necessary to work to further develop the PSB's Well-being Assessment. The Council is prepared to take the lead in co-ordinating this work; however, it will be necessary where specific work is to be undertaken that partners contribute and take a lead.</p> <p>FK noted that the development of the Well-being Assessment will be one of the areas where the PSB must be proportionate in how it undertakes this work. HM explained that there have been on-going discussions with the Office of the Future Generations Commissioner and with Welsh Government about how the PSB moves forward in developing its evidence base further as such work will ensure the PSB is best placed to undertake its next assessment of well-being. FK said that as we now know the needs</p>	
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<p>identified through the Assessment it is a case of challenging the push from national colleagues about additional development to the Assessment.</p> <p>GOS noted that this work is more about maintaining the existing resource that has been developed than undertaking further work to develop the Assessment. NRW will be developing Area Statements and will be happy to feed this work into the existing evidence that has been gathered through the Well-being Assessment.</p> <p>FK said that how the PSB uses evidence and data is a part of its on-going work and making the linkages, looking at this data holistically, will be more important than working to develop the assessment further.</p> <p>It was agreed that the Council would take the lead on ensuring the evidence base is maintained and developed into a more engaging resource but that further development of the evidence base is not the priority.</p> <p>Role of Objective Leads and Delivering the Plan</p> <p>HI outlined initial proposals for how the Well-being Plan could be implemented by the PSB. It was suggested that the four statutory partners should each lead on an Objective, With responsibilities to develop ideas for the way forward, making connections with other leads and allocating tasks to the right people and organisations. AH asked whether work should be undertaken to highlight whether elements of the Plan are already being progressed by partners. HM clarified that work is being undertaken to look through information that has been gathered through workshops and engagement events held on the draft Well-being Plan to identify where linkages can be made and where opportunities exist to build on work already being undertaken.</p> <p>FK questioned whether due to the linkages between certain actions, that the identification of thematic leads is the correct approach and whether an approach based on action arenas may be preferable. RT clarified that there are a number of actions across the Objectives which would fit in differing arenas; however, to progress the plan, the identification of Objective leads would be useful.</p> <p>GOS raised concerns with the description of the role of Objective Leads, he suggested that the role of Objective leads should be more strategic, facilitating connections between what is happening below and to join up these activities. HM explained that Objective leads have been chosen on the basis of their organisational expertise rather than as individual leads and that there would be a combination of strategic and operational tasks that would need to be undertaken.</p> <p>RT clarified that leads would not be left alone to take forward Objectives individually but would be supported by partners to progress the actions aligned to the Well-being Objectives. It was decided that the description of the Objective Lead role will be reviewed to ensure it is reflective of discussions.</p> <p>Following discussions, the following leads were identified for each objective</p> <ul style="list-style-type: none"> • Objective 1, Enable People to get involved, participate in their local communities and shape local services – South Wales Fire and Rescue Service. • Objective 2, Reduce poverty and tackle inequalities linked to deprivation – Cardiff and Vale University Health Board. • Objective 3, Give Children the best start in life – Vale of Glamorgan Council 	
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<ul style="list-style-type: none"> Objective 4, Protect, enhance and value the environment – Natural Resources Wales <p>It was agreed that HM would continue to develop the documents for each objective which include suggestions for how certain actions should be progressed, who could be involved and where there are linkages between actions in the plan and with actions in other plans. HM to then organise a meeting with the respective leads.</p>	HM
<p>8. Welsh Government PSB Support 2018-19</p> <p>HI informed the PSB that a letter from Welsh Government has been received which offers funding to the PSB on a regional footprint for 2018-19. Funding has been offered to PSBs to assist with the delivery of the local well-being plans and to assist with the continuation of work on well-being assessments. A maximum of £46,753 has been offered for the Cardiff and Vale region over a one year period. It is anticipated, as with the funding received last year, that funding will be split equally between Cardiff and Vale PSBs. A meeting with colleagues from Cardiff will be held to discuss proposals and finalise grant arrangements.</p> <p>Further information regarding proposals for use of the grant to be circulated to partners for comment and approval.</p>	
<p>9. Forward Work Programme</p> <p>AH suggested that the University Health Board Integrated Medium Term Plan, which is currently in development, could be brought to a future meeting of the PSB as the Plan is likely to have significant impacts upon the Vale.</p> <p>The Board were asked to email any items for the forward work programme to HM.</p>	<p>AH</p> <p>All</p>
<p>10. Any Other Business</p> <p>HI advised that the PSB has received an invitation to attend a Public Services Board Seminar and consultation event on the 27th February hosted by the Wales Centre for Public Policy. There are five places for each PSB and the event will focus on enabling PSBs to meet their evidence needs. Further details on the event will be circulated to the PSB via email.</p>	HM
<p>11. Date of Next Meeting</p> <p>18th April 2018 2-4pm, Committee Room 2 Civic Offices</p>	



Vale of Glamorgan Public Services Board 18th April 2018

Our Vale Our Future

Purpose of Report

The purpose of this report is to ensure that the Well-being Plan has final approval from the PSB, that the PSB considers how best to implement the Well-being Plan and agrees the role of the objective leads and the first steps needed.

The report also includes details of the PSB grant from Welsh Government, current partnership structures and initial work being undertaken around performance management.

Approval and Launch of the Well-being Plan

The draft Well-being Plan was considered by the PSB in January to agree the revisions post the 12 week consultation period. Since that meeting the plan has been considered by the relevant boards of different partners.

The Plan was approved by:

- Vale of Glamorgan Council – 28th February 2018
- Natural Resources Wales – 16th March 2018
- South Wales Fire and Rescue Service - 26th March 2018
- Cardiff and Vale University Health Board – 29 March 2018

The PSB are asked to consider the comments received (Appendix 1) and to approve the Plan for publication on the PSB website.

http://www.valeofglamorgan.gov.uk/en/our_council/Public-services-board/Public-Services-Board.aspx

It is proposed that the Plan is formally launched in May and attendance from PSB partners at the launch would be appreciated. The Council's Communications Team will draft a press release and promote the plan through social media but it would be appreciated if all partners could publicise the plan and ensure the plan is available on their website or there is a link to the PSB website.

Recommendations

1. The Well-being Plan 'Our Vale Our Future' is approved for publication
2. All partners agree to promote and publicise the Well-being Plan

Implementing the Well-being Plan

Following on from discussions at the November and January PSB meetings regarding the implementation of the Well-being Plan and resourcing the work of the PSB a further meeting was held with representatives of the four statutory PSB members who will lead strategically on the four well-being objectives (Huw Isaac, Fiona Kinghorn, Vaughan Jenkins and Nadia De Longhi). The meeting was very productive as issues were explored around what the role of the objective leads should be, who should be involved, connections between different activities in the plan and how best to prioritise actions.

The group agreed some key points which they believe capture what the role of the objective strategic leads should be. In the course of the meeting it was also recognised that there would be a need for the four leads to meet and discuss issues and work as a group. This would avoid duplication, provide oversight and improve resilience. It would also help to ensure that there is an integrated approach to delivering the activities in the Plan.

Objective Lead Responsibilities

The group discussed at length what the strategic and operational requirements would be to ensure effective delivery of the Plan and agreed the following for recommendation to the PSB as the key responsibilities of the four objective strategic leads:

- Championing a well-being objective
- Facilitating wider strategic engagement and opportunities across partners
- Strategically leading a partnership approach to prioritised delivery of the plan

It was acknowledged that strategic leads would need infrastructure and resource mechanisms and support to enable operational delivery.

First steps

The group also discussed what needs to happen to ensure the right foundations are in place for delivering the Plan. In the course of the discussion it was recognised that an exercise would need to be undertaken to:

- bring together key information from the engagement and consultation on the plan
- highlight how actions in the plan link with each other and those in other plans
- capture action areas and delivery mechanisms already in place that could be harnessed to support delivery

The group then felt it would be beneficial to meet again to consider the information and plan the best approach to involving others in discussions around implementation. This would include who should be involved and the best mechanisms for delivery. It was recognised that due to the diversity of actions in the plan there would be a need for a range of approaches.

At the meeting the following steps were agreed for recommendation to the PSB as the starting point for implementing the Plan:

Step 1 - There is a portfolio of actions under each objective and there is a need to map connections between these actions and with activities in other plans e.g. the Area Plan and neighbouring Well-being Plans and development work already underway. As part of this exercise, work will also be undertaken to start to identify leads for arenas of work (individuals/organisations or groups) and mechanisms for delivering actions within the plan.

Step 2 – A strategy meeting to be held for objective strategic leads to discuss the outcome of the mapping exercise and who to involve in discussions about implementation, how best to bring people together, what work should be delivered via existing mechanisms and how many additional planning meetings/workshops are necessary.

Step 3 – Delivery meetings or workshops to be organised to widen involvement in the discussions about priorities for 2018/19, identification of key individuals and the best mechanisms for delivery. At the strategy meeting consideration will be given as to how these discussions should be facilitated.

Recommendations

1. The key responsibilities of the Objective Strategic Leads are agreed
2. The three steps identified as the starting point for implementation of the Plan are agreed
3. The Objective Strategic Leads continue to work as a team overseeing the delivery of the Plan

Resources

Welsh Government has again made funding available on a regional basis to support the work of PSBs and encourage joint working. The Vale PSB and Cardiff PSB were successful in their application for regional grant funding from Welsh Government. The Vale PSB will receive £23, 376.50 (50% of £46, 753) and the funding will be used to assist with the following activities:

- Undertaking additional qualitative and quantitative evidence gathering – in effect, undertaking a series of in depth response analyses - in support of the delivery of the Boards' Wellbeing Objectives and Steps.
- Supporting data to be made available and openly accessible to the public.
- Exploring models for co-ordinated public engagement between PSB members.

This work will support the delivery of the Well-being Plan with particular emphasis on the evidence base, engagement and performance management. Shared learning and joint work will be undertaken across the two PSBs.

Recommendation

1. The PSB notes the grant funding for 2018/19.

Partnership Structures

As part of the work regarding implementation of the Plan it will be necessary to consider the structures under the PSB. Discussions have taken place with a number of groups where attendance at meetings and agenda items have been scarce and where it is felt that different mechanisms could better deliver the priorities in the Plan. This is an ongoing piece of work which will be undertaken in tandem with discussions about delivery of the Plan.

Detailed below is the current position with regard to partnership structures.

Strategic Partnerships	Current Position
Cardiff and Vale Integrated Health and Social Care Partnership	Governance structures and resources in place to manage and develop services to secure better joint working
Safer Vale	Long established community safety partnership supported by the Safer Vale team
Children and Young Peoples Partnership	The partnership has recently been disbanded due to lack of engagement and attendance. The Families First and Flying Start Management Boards are still in place.
Communities First	Will cease to exist from April 2018 as funding has been replaced by a Legacy Fund and Employability Grant
PSB sub-groups	
Business Intelligence Group	The group has not met since August 2017. Discussions have taken place within the PSB about the need for the group but no final decision has been taken. It is likely that a network of contacts will be needed but that quarterly meetings are no longer the most appropriate way of delivering the work.
Financial Inclusion Group	Attendance and interest in this group dwindled in 2017 and the group has subsequently been disbanded but retained for a network of contacts.
Improving Opportunities Board	Attendance at this group and agenda items has also been poor in 2017. The group have agreed to no longer meet but there is some interest in being brought together for a specific task.
Poverty Alignment Group	This group continues to meet and there is a good working relationship across the lead officers for Families First, Flying Start, Supporting People and Communities First. The group are currently looking at how best it can help deliver objectives in the Well-being Plan, whether the membership needs to be revised and is also undertaking some research regarding who they work with and need within the area.

Recommendation

1. The PSB notes the current position with regards to partnership structures in the Vale of Glamorgan and recognises the need to ensure effective structures are in place to support meaningful partnership working.

Performance Management

There is a need to consider performance management arrangements for the PSB as discussed at the January PSB meeting and highlighted in the letter from the Chair of the NRW Board Sub-Group. Some work has already been undertaken to consider the new objectives and the indicators previously agreed by the PSB, national indicators, work being undertaken by the LGDU and measures identified by the Cardiff PSB. This work will be considered further as part of the implementation for the Well-being Plan and a report will be brought to the PSB later in the year.

Recommendations

1. The PSB to note that work will need to be undertaken to put in place effective performance management arrangements.

Howard C Davies
(NRW Non-Executive Director)
Email:
Howard.C.Davies@cyfoethnaturiolcymru.gov.uk
And
nrwboardsecretariat@cyfoethnaturiolcymru.gov.uk

To: Cllr John Thomas
Leader of Vale of Glamorgan Council
leader@valeofglamorgan.gov.uk

23rd March 2018

Dear Vale of Glamorgan Public Services Board

Natural Resources Wales (NRW) response to the approval stage of final local well-being plans as required by s43(6) of Well-being of Future Generations (Wales) Act 2015

To carry out this requirement of the Act in respect of the 19 PSB's that we are members of, NRW's Board established a fully delegated sub group to consider the Final Well-being plans at the approval stage. The Board sub group looked in detail at the draft plans and has now considered the final versions.

The final version of the Vale of Glamorgan PSB Well-being Plan 2018-2023, Our Vale – Our Future was considered on the 16th March 2018, and I am pleased to confirm that:

We approve the plan for publishing:

- The plan is well structured, shows the vision of success in 2023 and provides clear articulation of what can be done now and what might take a bit longer;
- We welcome the steps around researching best practice in engagement. Learning from others outside of the PSB and Wales will be essential to all aspects of the plan and we hope that this is the intention, as this wasn't so clear in the plan;
- It was good to see a focus on food;
- The measures of success may need more work, so we were pleased to see reference to a performance management system being established.

We commend the work that has been undertaken in getting to this position. It set out a good first plan for the process of making the cultural shift that's required in the public services in Wales, to meet the ambition set by the Well-being of Future Generations Act.

We look forward to continuing to work together and with wider communities and sectors to ensure we maximise our contributions to the Well-being goals for Wales.

Yours sincerely,



Howard C Davies (Chair of NRW Board Sub-Group)

CC:

Helen Moses HMoses@valeofglamorgan.gov.uk

Gareth O'Shea Gareth.OShea@cyfoethnaturiolcymru.gov.uk

Nadia De Longhi Nadia.DeLonghi@cyfoethnaturiolcymru.gov.uk

Scott Hand Scott.Hand@cyfoethnaturiolcymru.gov.uk



Councillor John Thomas
Chair – Vale of Glamorgan Public Service Board
Vale of Glamorgan County Borough Council
Civic Centre
Holton Road
Barry

Our Ref: HJ/JAG
Your Ref:
Date: 28 March 2018
Contact: Huw Jakeway
Tel: 01443 232006

Dear Councillor Thomas

At its meeting of the Finance Audit and Performance Management Committee the Fire and Rescue Authority were presented with the Vale of Glamorgan Well-Being Plan.

We are pleased to advise that at the full Fire and Rescue Authority meeting on Monday 26 March 2018, the Well-Being Plan was reviewed and scrutinised and subsequently approved by the South Wales Fire & Rescue Authority.

As a Service and Authority, we look forward to working with you to advance the Well-Being objectives.

Yours sincerely

Huw Jakeway
Chief Fire Officer

Councillor Tudor Davies
Chair



Vale of Glamorgan Public Services Board – 18th April 2018

Asset Management

In recent years work has been undertaken by the National Assets Working Group (NAWG) to enable and influence collaborative asset management across public sector organisations. The aim is to release efficiency savings, developing tools to enable and readily facilitate this collaboration to take place.

As part of this work Welsh Government funded the Welsh Public Sector Collaborative Estate pilot in the Cwm Taf area. One of the aims of the pilot was to increase the pace and ambition of the group in driving forward initiatives and work relating to good practice collaborative asset management activity across the Welsh public sector.

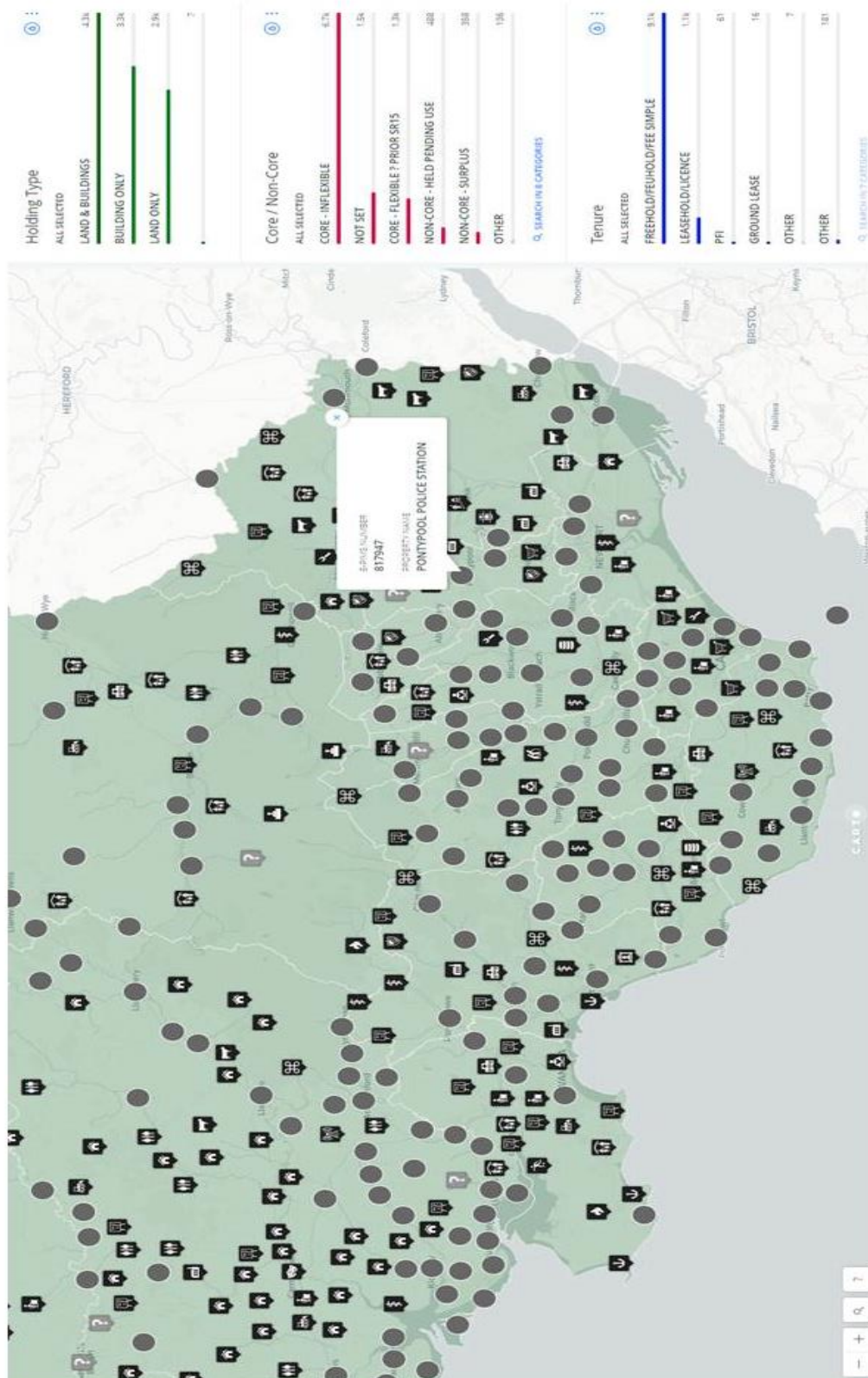
A report on the pilot project was published in September 2017 and it confirms there are significant opportunities if public services work together and take a more strategic approach to property and property management across geographical and organisational boundaries. It highlights opportunities to integrate services; improve customer experience; create wider efficiencies; rationalise the estate and improve the quality of public service assets by investing more in fewer, shared physical assets.

<http://gov.wales/docs/dsilg/publications/170925-cwm-taf-pilot-study-en.pdf>

Richard Baker, Head of Estates and Professional Services within Welsh Government has written to all Public Services Boards asking whether there is a property/assets work stream within the PSB structure. This links to the next phase of work being undertaken by NAWG which is to increase regional property groups below the main boards and they are keen to ensure they do not duplicate existing networks.

Welsh Government are also developing a Strategic Asset Mapping (SAM) Tool and a screenshot of the development site is overleaf.

Views are sought from PSB members regarding asset management and any examples of good work being undertaken by other PSBs that they are involved with.





Vale of Glamorgan Public Services Board Work Programme 2018	
Meeting Dates	Agenda Items
29 th January 2018	<ul style="list-style-type: none"> ✓ Draft well-being Plan ✓ FoodVale ✓ Academi Wales Graduate Programme ✓ Delivering the Public Service Board's Vision ✓ PSB Support
18 th April 2018	Approving , delivering and monitoring the draft Well-being Plan Cardiff Capital Region City Deal Website demonstration Asset Management Major Trauma Centre
3 rd July 2018	Well-being Plan Implementation Update The Development of a UHB Clinical Services Plan
25 th September 2018	PSB Performance Management
27 th November 2018	Well-being Plan Progress Update

Potential Items

- Future Generations Commissioner
- Dying to Work – Welsh Government
- NHS Wales' response to the Parliamentary Review of Health and Social Care