



Vale of Glamorgan Public Services Board

30th November 2017

Minutes

In attendance:		
Name	Title	Organisation
Clr John Thomas (JT)	Leader	Vale of Glamorgan Council
Rob Thomas (RT)	Managing Director	Vale of Glamorgan Council
Huw Jakeway (HJ)	Chief Fire Officer	South Wales Fire & Rescue Service
Mark Brace (MB)	Assistant Commissioner	South Wales Police and Crime Commissioner
Gareth O'Shea (GOS)	Executive Director of Operations - South Wales	Natural Resources Wales
Fiona Kinghorn (FK)	Deputy Director of Public Health	Cardiff and Vale UHB
Rachel Connor (RC)	Executive Director	Glamorgan Voluntary Services
Lisa Gore (LG)	Chief Inspector	South Wales Police
Clr Mike Cuddy (MC)	Nominated Town and Community Council Representative	Penarth Town Council
Judith Cole (JC)	Deputy Director Workforce and Social Partnerships (Local Government)	Welsh Government
Victoria Harris (VH)	Head of South Wales	Community Rehabilitation Company
Also in Attendance		
Huw Isaac (HI)	Head of Performance and Development	Vale Of Glamorgan Council
Helen Moses (HM)	Strategy and Partnership Manager	Vale Of Glamorgan Council
In attendance for Agenda Items 4 and 5:		
Marie Davies (MD)	Deputy Director of Strategy and Planning	Cardiff and Vale UHB
In attendance for Agenda Item 6 :		
Tom Porter (TP)	Consultant in Public Health	Cardiff and Vale Public Health Team
Apologies:		
Emil Evans (EE)	Vice Principal	Cardiff and Vale College
Abigail Harris (AH)	Executive Director of Strategy and Planning	Cardiff and Vale University Health Board
Stuart Parfitt (SP)	Chief Superintendent	South Wales Police
Anne Wei (AW)	Strategic Partnership and Planning Manager	Cardiff and Vale UHB

	Actions
<p>1. Welcome and Introductions</p> <p>MB welcomed everyone to the meeting and introductions were made. MB advised that as Cllr Thomas was delayed at another meeting he would be chairing the meeting and that the agenda has been organised to ensure no decisions need to be taken until Cllr Thomas arrived.</p>	
<p>2. Apologies</p> <p>See above.</p>	
<p>3. Minutes of the Public Services Board 19th September 2017</p> <p>The minutes of the previous meeting were agreed.</p> <p>HM to speak to Elen Keen about contacting FK to discuss work to be undertaken around mental health as part of the post Communities First programme.</p>	HM
<p>4. Shaping Our Future Wellbeing: In Our Community Programme</p> <p>In March 2016, the Shaping Our Future Wellbeing : In Our Community Programme was established to provide health and wellbeing services closer to home with the aim of improving health outcomes and reducing health inequalities. MD advised that the strategy has been developed collaboratively and builds on earlier work to develop the Programme for Health Service Improvement (PHSI).</p> <p>In order to access capital funding from Welsh Government to implement the programme a robust business case must be developed. The plans for the programme are currently evolving and it is likely to be an iterative process with an overarching blueprint.</p> <p>There will be three Health and Wellbeing Centres across Cardiff and the Vale and a number of hubs. These hubs could be based in a GP surgery, community centre or be a new build. There is a need to review the community estate to ensure a coherent structure.</p> <p>Barry Hospital will be the Health and Wellbeing Centre for the Vale and a range of services will be provided from the site. It is hoped that by providing more services through the centres it will alleviate pressures and the need for people to attend appointments at UHW and Llandough Hospital. As part of the programme there will be a need to redesign pathways for outpatient services and to develop new models of care.</p> <p>There will be more of a focus on health promotion and preventative services and a move towards the social model of health including more work with the Third Sector.</p> <p>An important part of the programme is effective engagement and the model will vary in different areas in response to the input of residents and other local stakeholders.</p> <p>MD gave an overview of some of the work being taken forward at the CRI site and in Ely to give a flavour of how work could be taken forward in the Vale.</p>	

<p>There is considerable support from Welsh Government for a hub in Penarth and although at present work on this project is not very advanced it is likely to pick up momentum in the near future.</p> <p>There is a real opportunity to collaborate on the wellbeing centres and hubs.</p> <p>MC advised that Penarth Town Council would be interested in discussing how they can help and get involved.</p> <p>RC stated that she would be keen for there to be space for Third Sector provision and for them to be an integral part of the programme.</p> <p>There was a discussion around the importance of engagement and ensuring that there is a clear and consistent message about the planned changes to services so that people understand what the benefits will be.</p> <p>There are also clear links to the objectives in the draft Well-being Plan.</p> <p>HI queried how council services could get involved and that it would need to be wider than just social services involvement. MD responded that a programme board has been established with representatives from the Council and the Third Sector.</p> <p>HI also suggested that it would be useful to give a presentation to the Council's Healthy Living and Social Care Scrutiny Committee. HM to forward MD details and the report to the Council's Democratic Services team.</p> <p>GOS commented that the proposals represent an opportunity to build something very special in terms of accessibility, green infrastructure and improved local services. He suggested that NRW be brought in to the project at an early stage rather than just consultees as part of the planning process.</p> <p>HJ advised that the fire service would also be keen to get involved as they are currently looking at the Penarth Fire Station and what changes may be needed.</p>	<p>MD/MC</p> <p>MD/RC</p> <p>HM</p> <p>MD/GOS</p> <p>MD/HJ</p>
<p>5. Consultation on the development of a Major Trauma Network for South, West Wales and Powys</p> <p>MD advised that consultation is currently underway with regard to the development of a major trauma network for South, West Wales and Powys. There are strong arguments for being part of a network in terms of access to specialist services, planning and morbidity rates. There are risks associated with not being part of a more integrated set up and work has been undertaken including the establishing of an expert panel to identify the best way forward.</p> <p>There are a number of reasons detailed in the consultation document about why a major trauma network should be developed in South Wales:</p> <ul style="list-style-type: none"> • More people survive. Evidence shows that those who are severely injured are 15% to 20% more likely to survive if admitted to a major trauma centre • Patients would receive the best possible care from specialised teams providing emergency access to consultant care 24 hours a day, seven days a week 	

- Patients are less likely to have a long-term disability
- Patients will need less long-term NHS care
- Patients will be more able to return to work and do other activities
- The NHS is able to better plan for and respond to major incidents, improving the care you would receive
- Hospitals specialising in major trauma need to have specialist doctors and clinical support staff available at all times. The major trauma network will help deliver this, making the best use of resources
- Local emergency departments are less likely to be disrupted by inappropriate major cases being admitted that can affect the ability of the department to manage its routine work.

The Expert Panel recommended that the adults' and children's major trauma centres should be on the same site, that the major trauma centre should be at University Hospital of Wales, Cardiff and that Morriston Hospital, Swansea should become a large trauma unit with a lead role for the major trauma network. They also recommended that a clear and realistic timetable for putting the trauma network in place should be set.

Three questions are being asked as part of the consultation which ends on the 5th February 2018. They are:

- Do you agree or disagree that a major trauma network should be established for South and West Wales and Powys?
- Do you agree or disagree that the development of the major trauma network for South and west Wales and South Powys should be based on the recommendations from the independent panel?
- If we develop a major trauma network for South and West Wales and South Powys is there anything else we should consider?

There was a discussion about the proposals. RC asked about the potential knock on effect to other services at UHB. MD advised that the impact would most likely be on theatre time, beds and A&E waiting times. It is only likely to involve a small number of people but they will take up significant resource at acute times.

Although the UHB is not trying to pre-empt the outcome of the consultation they are starting to look at how repatriation to other hospitals could be facilitated.

There will also be a need for capital investment for some equipment and eventually there will be a need to look at changes to the building e.g. the front entrance.

JC raised the issue of whether resilience planning teams are involved for emergency issues e.g. a mass casualty event. MD advised that the proposals if agreed would improve resilience. There has also been shared learning from recent events in London and Manchester.

6. Moving Forward – Annual Report of the Director of Public Health for Cardiff and the Vale of Glamorgan

TP provided a brief overview of the report 'Moving forwards: Healthy travel for all in Cardiff and the Vale of Glamorgan'. He highlighted how declining levels of physical activity, increasing levels of obesity and diabetes, widespread air pollution, social

<p>isolation and worsening health inequalities are all pressing public health issues in Cardiff and the Vale. Climate change is a severe threat which is already being felt in the UK and across the world. The report details how changing patterns in the way we travel and how we design our environments for travel have played a significant role in these issues.</p> <p>TP highlighted how the cost of running a car has decreased, our physical environment is now shaped by car use as opposed to people and we need to change behaviour and support active travel and more sustainable travel options.</p> <p>TP discussed the potential for change in the region through the Capital City Region and different attitudes to transport in other countries e.g. the Netherlands.</p> <p>The PSB can set a strong vision and provide leadership in these areas and TP highlighted how a number of actions in the draft Well-being Plan would help to address some of the issues raised in the report.</p> <p>There was a lot of discussion about the issues raised in the report, the implications for the Vale and the responsibility of partners.</p> <p>The ideas and issues discussed included:</p> <ul style="list-style-type: none"> • Highlighting the value for money arguments as part of the Active Travel Plan • Leading by example e.g. senior managers changing how they travel • Information on the impact of poor air quality on health • Learning from good practice in other areas • Joined up messages across the partners and a collective voice • Development of initiatives with tangible benefits • Integrated transport and ensuring the metro delivers for the Vale • Implementing schemes like pool cars and staff incentives to reduce the need for staff to drive to work • Street closure to promote safe play • Encouraging parents to walk children to school • Using initiatives like Healthy Schools to send out clear messages and demonstrate the connections between health and travel and the environment • Exploring opportunities for shared schemes across partners e.g. electric pool cars <p>The Board recognised the need for joint work in this area and that there were opportunities as part of the implementation of the Well-being Plan to start to make a difference.</p>	
<p>7. Timetable for Approving and Publishing the Well-being Plan and Calendar of PSB Meetings for 2018</p> <p>HM took the Board through the timetable for approving and publishing the plan. HM emphasised that the consultation on the draft plan would end on the 20th December and there would be a quick turnaround from making the final changes to the plan to the PSB meeting on the 29th January. At the January meeting the Board will need to sign off the plan so that it can then be taken through the different approval mechanisms for each partner e.g. Board or Council meetings. The Plan will then be formally approved by the PSB for publication on the 18th April.</p>	

<p>HJ advised that he will need to check dates for meetings within the Fire Service to ensure it can be signed off appropriately.</p> <p>A calendar of PSB meeting dates for 2018 was also circulated.</p>	<p>HJ</p>
<p>8. Delivering the Public Services Board’s Vision: Leadership, Resources and Impact</p> <p>HI introduced a report regarding how the PSB develops over the coming years and the implementation of the Well-being Plan. The report set out the requirements on the PSB, statutory guidance regarding responsibilities and work undertaken to date. The report also set out how the work has been resourced to date, which has primarily been through a Welsh Government grant and by the Council.</p> <p>Partners recognised that to date the Council has put a significant resource in to the work of the PSB; however, partners also expressed reservations about their ability to identify funds to contribute to the work of the PSB. Partners welcomed the report and advised that similar conversations are taking place in other PSBs and they would need to consider the matter within their organisations and report back to a future meeting of the PSB.</p> <p>The challenge for those organisations who sit on multiple PSBs was recognised and there was also a discussion about whether partners could utilise existing resources to lead on different aspects of PSB work e.g. engagement, performance management, translation and research/analysis.</p> <p>HM advised that although a lot of work had been undertaken for the Well-being Assessment (WBA) the PSB needed to ensure it has a robust and up to date evidence base to inform work moving forward and to ensure the PSB is in a good position to undertake the next WBA which will need to be published in 2022.</p> <p>There was also a discussion about the implementation of the Well-being Plan and there was an agreement that a sensible approach would be for a different partner to lead on each of the four well-being objectives. .</p> <p>It was agreed that for the January meeting a report would be prepared setting out different options for taking forward the work of the PSB and how responsibilities for different activities could be shared between partners. HM to draft the report but all partners to forward and ideas and suggestions to HM.</p>	<p>All</p> <p>HM</p>
<p>9. Forward Work Programme</p> <p>The Board were asked to email any items for the forward work programme to HM.</p>	<p>All</p>
<p>10. Any Other Business</p> <p>GOS advised the Board about an NRW event in Cardiff on the 31st January and encouraged partners to send a representative. The event is about the NRW Carbon Positive Project which picks up asset management, energy, transport and</p>	

procurement. This links to commitments for all partners in the Well-being Plan.	
11. Date of Next Meeting 29 th January 2018 2-4pm, Committee Room 1 Civic Offices	